

## San Diego // September 21-26, 2014 Managing Agile Bl for the Enterprise

## **AGENDA HIGHLIGHTS**

- // Discover the best practices of managing agile BI for the enterprise
- // Align your organization around agile principles
- // Master the management of agile BI teams in complex organizations
- Experience full-day courses in beginning and advanced data warehousing, BI, and analytics topics
- // More than 45 courses taught by 30 qualified instructors see pages 6–7 for full agenda

## EARLY REGISTRATION DISCOUNT

Register by August 22 and save up to \$325 USE PRIORITY CODE SD3

## **KEYNOTE SPEAKER**



KYLE FORBES
Senior Manager, Data Platform
PayPal

Building Effective Agile Data
Organizations to Achieve Better Business Value
and a More Aligned Technology Strategy

See page 1



## TDWI WORLD CONFERENCE

Premier BI, DW, and Analytics Training in a Conference Setting

## TDWI WORLD CONFERENCE

San Diego // September 21-26, 2014

## Why Attend the **TDWI** World Conference in San Diego?

Enterprises today are under increasing pressure to respond even faster to changing markets, shifting customer preferences, new regulations, and economic uncertainty. Being agile and adapting quickly to these changes is key to success and profitability—but where do you start? You've tried applying agile methodologies to a project. Now it's time to bring agile to your BI/DW environment. You know the benefits of agile—increasing productivity and flexibility, providing faster time to value, and supporting collaborative relationships between users and IT developers.

Whether you've tried agile before or are new to the concept, TDWI can help you through the process. Attend the TDWI World Conference in San Diego and you'll discover many courses offering help for managing agile BI in your enterprise, including agile analytics, agile project management, agile data warehouse architecture, agile data governance, agile data engineering, and more—from experienced instructors who have been there. You'll also hear keynote presentations about agile best practices from people who are making agile happen in their organizations: Kyle Forbes from Paypal and Laura Everson from Mayo Clinic will both share their success stories.

You'll return to the office with ideas, strategies, techniques, and connections you can put to use immediately to help your enterprise manage agile BI.

## **Featured Courses**

Courses around the featured track, Managing Agile BI for the Enterprise, include:

	,	
<b>S4</b>	Agile Analytics: Project Management and Continuous Delivery	
M4	Agile Analytics: Road Mapping, Chartering, and Release Planning	
<b>M6</b>	A New Generation of Agile Data Warehousing Architecture	
T4 NEW!	Agile Data Engineering: New Data Modeling Techniques that Readily Adapt to Constant Change	
<b>T</b> 5	TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement	
W4A NEW!	Rapid Business Analytics: The Four Pillars for Agility	
W4P NEW!	The Seven Metrics of Highly Successful EDW Programs	
W7	TDWI Data Virtualization: Solving Complex Data Integration Challenges	
W8	M8 Agile Project Management for Information Projects	
TH4	<b>TH4</b> Extreme Scoping: An Agile Approach to Enterprise-Class Data Warehousing	
TH5	Data Warehouse Automation: Better, Faster, Cheaper You Can Have It All	
F6	Agile Analytics: Self-Service Requirements through Business Process Discovery Techniques	

## **Additional Tracks**

In addition to the featured track, TDWI offers five tracks of training covering:

- // BI Essentials: Learn basic BI/DW concepts and principles as well as expanded essentials such as data modeling and metrics.
- // Business Analytics: Courses on analytics, dashboards, visualization, metrics, and predictive analytics.
- // Data Analysis and Design: Learn how to design and implement the best data structures to fulfill business needs.
- // Data Asset Management: Explore master data management strategies, data governance, and data quality.
- // Leadership/Management: Effectively integrate people, processes, and technology to deliver business value.

**Register by August 22** and save up to \$325 USE PRIORITY CODE SD3 **DETAILS ON PAGE 25** 

## Featured Speakers

Monday, September 22, 8:00-8:45 am

## **Building Effective Agile Data**

Organizations to Achieve Better Business Value and a More Aligned Technology Strategy



**Kyle Forbes** 

Senior Manager, Data Platform PayPal

As data volume, variety, and velocity continue to grow, it is outpacing IT organizations' ability to create strong and continuous value from that data. Project budgets, timelines, and infrastructure have all grown in size and complexity, but getting real value in a reasonable time frame from data projects continues to elude most data organizations. The quest for better time to market and a more flexible approach to projects has prompted some organizations to adopt agile methodologies, while others remain skeptical.

With data now front and center in today's enterprise, there is no doubt data organizations need to shed the IT project mindset and adopt methodologies that allow them to continually align to business problems and opportunities and find the leanest ways to address them. Those data organizations that successfully cross over to leaner methodologies will find a strong sense of value and purpose on the other side.

Kyle Forbes describes his experiences building agile data organizations from scratch and transforming existing organizations, the lessons learned, and simple, tested rules to follow for companies craving more value from their data.

## Who Should Attend

- // Sponsors of BI and DW programs
- // Business executives and managers
- // Technology executives and managers
- // Business analysts
- // Technology architects
- // Data architects and data modelers

- // Project and program managers
- // Data integrators
- // Developers of BI and DW systems
- // Business and IT consultants
- // Anyone with a role in performance management

## Thursday, September 25, 8:00-8:45 am Advanced Agile Best Practices Applied



## Laura Everson

Analyst—Analytics Services, Enterprise Analytics Mayo Clinic

Agile development for data warehousing is a faster, better, and cheaper method to provide a return on investment on projects big or small. Success hinges on applying agile BI/DW best practices from our community's 15 years of application, rather than using generic forms of agile. Implementing agile requires resource investment and courage to make change happen, but when applied correctly, the end result is satisfied customers.

Learn how development teams at Mayo Clinic in Rochester have matured and increased productivity 40 to 60 percent since incorporating about a dozen agile best practices. With knowledge of these techniques, theory will transform into a practical workflow that will improve your team's productivity and quality.



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## Why TDWI?

TDWI knows you have a choice when it comes to training. For nearly 20 years, TDWI has been offering high-quality, instructor-led training in a variety of settings. What sets TDWI's training apart?

- // Quality, vetted instructors. People trained to teach with both real-world and theoretical experience.
- // Classroom experience. This is training, not just a conference. You will walk away with practical knowledge that you can apply immediately.
- // Vendor-agnostic education. Your education will be valuable regardless of which vendors or companies you're working with.
- **// Immediate impact.** The things you learn in the classroom today can be applied at work tomorrow. The focus is on practical education that you can use.
- // Trusted in the space. Our on-staff analysts stay abreast of technologies and trends, including full-time analysts in data warehousing, business intelligence, and analytics.

## The TDWI Difference

## TDWI World Conference vs Vendor/User Conference

Classroom-style, all-day instruction • 45-minute presentations

**Independent instructors** • Employee practitioners

**Course books** • Handouts

**Industry best practices** • Product-centric viewpoints

**Deep dive into topics** • General overview of subjects

**Vendor-neutral teaching** • Vendor-specific tips

**Industry certification** • Platform certification



## **TDWI EDUCATION AND PHILOSOPHY**

TDWI brings nearly two decades of solid experience to the table when delivering high-impact training for BI/DW professionals. In addition to TDWI World Conferences, we offer training opportunities at regional seminars, Executive Summits, Executive Forums, Solution Summits, and through our Onsite Education program.

We strive to offer a rich and robust training experience at all of our events. Although the majority of TDWI faculty are considered industry gurus and practitioners, we believe there is much to be learned from your peers and vendors as well. Peers frequently offer real-world, pragmatic solutions, and the vendor community is rich with technical knowledge and skill that is valuable to share.

TDWI does not endorse any specific products, services, or tools and goes to great lengths to ensure that class offerings have no bias. To sustain the high standard of quality and product neutrality, we kindly ask your assistance by responding thoughtfully to the objectivity category when completing your training evaluation forms.

## Vendor Exhibition



## **EXHIBIT HALL HOURS**

Tuesday		Wednesday
Exhibit Hall Open	Exhibit Hall Open	Exhibit Hall Open
and Lunch	and Reception	and Lunch
11:15 am-2:15 pm	5:00–7:00 pm	11:15 am-2:15 pm

The TDWI Exhibit Hall features leading providers of hardware, software, and services for business intelligence, data warehousing, analytics, and related technologies demonstrating their latest solutions. Time is set aside for visiting with these solution providers without missing any courses. Visit tdwi.org/SD2014 for more information about exhibitors at the TDWI World Conference in San Diego.

View a full list of past exhibitors at tdwi.org/SD2014/exhibitors.

## THE FOLLOWING COMPANIES ARE RECENT TDWI EXHIBITORS:\*

MapR

Actian Corporation	Domo Technologies	MarkLogic	Talend
Actuate	EMC	MemSQL	Tamr
Adaptive Planning	Esri	Microsoft	Teradata Corporation
Alteryx	EXASOL	MicroStrategy	TIBCO Spotfire
Altosoft, A Kofax Company	GoodData	Neutrino Concepts Ltd.	Treasure Data
Analytix Data Services LLC	Hortonworks	Noetix	Trillium Software
Appfluent	HP	Oracle	ValueMomentum
Attivio	HP Vertica	ParAccel, Inc.	VelociData, Inc.
Birst	IBM	Pentaho	WebAction
CA Technologies	Impetus Technologies	QlikView	WhereScape
CBIG Consulting	Infogix, Inc.	Quest Software	YarcData
CirrusPoint	Informatica Corporation	RedPoint Global	Yellowfin
Cisco (formerly	Information Builders	Roambi	
Composite Software)	Intel	Rocket Software	
Cloudera	iOLAP, Inc.	SAP	For information about
Compact Solutions	Jaspersoft	SAS Institute Inc.	exhibiting or vendor
Damaka	Kalido	Solace Systems	sponsorships, contact Steve Cissell at
Datastrong	Logi Analytics	Splunk	425.277.9135 or
Datawatch	Looker	Starview Inc.	scissell@tdwi.org.
Dell Software	Lyzasoft	Syncsort Incorporated	*List includes exhibitors from the past two years
Denodo Technologies	MapR	Tableau Software	

Tableau Software

## Training in a Conference Setting

The TDWI World Conference uniquely blends the rigor of full-day, instructor-led training with the best of a conference setting. The benefits from this unique approach include:

- // Access to rigorous training by vetted instructors
- // Full-day courses that follow a curriculum and include course books
- // Learning from featured speakers who highlight trends and issues in the industry
- // Networking opportunities at evening receptions and luncheons
- // Guru sessions, where you can learn one-on-one with instructors
- // Exhibitor access, where you can gain an understanding of available technologies





The conference gave me a chance to think high level about where our organization is trending in terms of BI and DW. It was a great opportunity to be surrounded by other professionals in the industry and share ideas.

> -Kate Gingras **Diamond Resorts International**

## More TDWI Conference Benefits

## PEER NETWORKING

The network you build with instructors and thought leaders is one of the most valuable aspects of involvement with TDWI. You can develop invaluable industry connections in a specific vertical at our live educational events, or network online anonymously or openly through a variety of social network communities.

## **GURU SESSIONS**

Need some free consulting? Many TDWI instructors make themselves available for 30-minute, one-on-one consultative sessions during the conference. This is a great way to get answers to problems you are struggling with, or simply validate your approach and direction.



## **CBIP CERTIFICATION**

The TDWI Certified Business Intelligence Professional (CBIP) program is the BI/DW industry's most meaningful and credible certification available. While you attend the TDWI World Conference in San Diego, take the opportunity to prepare for and complete the CBIP exams. There are multiple exam lab opportunities throughout the week, making it convenient for you to complete your certification requirements. See p. 20 for full details.

## Meet Our Faculty

TDWI faculty are thoroughly vetted for depth of expertise as well as presentation style to deliver curriculum-based. full-day training courses. Many are authors and well-known authorities in the space.



Chris Adamson, CBIP BI Specialist Oakton Software LLC COURSES M5, W3



Stephen Brobst Managing Partner Sampo Technologies & Systems COURSES S6, M6



**Andrew Cardno** Data Visualization Expert AmericanKiwi LLC **COURSE S6** 



Maureen Clarry President Clarry Consulting Inc. COURSE M8



Ken Collier, Ph.D. Agile Analytics Practice Lead **ThoughtWorks** COURSE S4



Steve Dine Managing Partner Datasource Consulting, LLC **COURSE S5** 



Laura Everson Analyst—Analytics Services, Enterprise Analytics Mayo Clinic

THURSDAY KEYNOTE



**Kyle Forbes** Senior Manager, Data Platform PavPal MONDAY KEYNOTE



Aaron Fuller, CBIP Principal Superior Data Strategies, LLC COURSES M2, W2, TH1



Jonathan Geiger, CBIP Executive Vice President Intelligent Solutions, Inc. COURSES S3, M7A, M7P



Richard Hines Vice President Business Analytics Hitachi Solutions Ltd COURSES S1, M1, T5



Cindi Howson Founder BI Scorecard **COURSE T7** 



Ralph Hughes Chief Systems Architect Ceregenics, Inc. COURSES T4, W4A, W4P



Claudia Imhoff, Ph.D. President and Founder Intelligent Solutions, Inc. **COURSE T6** 



Krish Krishnan CE0 Sixth Sense Advisors, Inc. COURSES TH7, F4A, F4P



Mike Lampa Managing Partner Archipelago IS, LLC COURSE F6



Deanne Larson, DM, CBIP President Larson & Associates COURSES TH2, F2



Evan Levy, CBIP Partner Baseline Consulting COURSES T8, W6



Mark Madsen President Third Nature, Inc. COURSE S5



William McKnight President McKnight Consulting Group COURSES W8, F5A, F5P



Larissa Moss President Method Focus Inc. **COURSE TH4** 



John Myers Senior Analyst Enterprise Management Associates COURSES W7, TH5



Tony Rathburn Senior Consultant & Training Director The Modeling Agency COURSES TH3. F3



Laura Reeves Principal StarSoft Solutions, Inc. COURSES S2. T2



Lorna Rickard Principal Consultant Shared Success Strategies, LLC **COURSE M8** 



**Shawn Rogers** Vice President, Research for Business Intelligence and DW Enterprise Management Associates COURSES W5A, W5P



Len Silverston President Universal Data Models, LLC **COURSE T6** 



Dave Wells, CBIP BI Consultant, Mentor, and Teacher





Nancy Williams, CBIP Vice President and Principal Consultant DecisionPath Consulting COURSES T1, W1



Lynn Winterboer, CBIP Agile Analytics Educator and Coach Winterboer Agile Analytics **COURSE M4** 

## Agenda

SUNDAY	September 21
SCHEDULE	
COURSES	
Full Day	9:00 am-5:00 pm
Half Day A (am)	9:00 am-12:15 pm
Half Day P (pm)	1:45-5:00 pm
EVENTS	
Breakfast	8:15-9:15 am
Lunch Break	12:15-1:45 pm
Welcome Reception	5:00-6:30 pm

MONDAY	September 22
SCHEDULE	
COURSES	
Full Day	9:00 am-5:00 pm
Half Day A (am)	9:00 am-12:15 pm
Half Day P (pm)	1:45-5:00 pm
EVENTS	
Breakfast	7:30-8:30 am
Keynote Presentation (see p. 1)	8:00-8:45 am
Lunch Break	12:15-1:45 pm
CBIP Exam Lab	5:30-7:00 pm

TUESDAY	September 23
SCHEDULE	
COURSES	
Full Day	8:00 am-5:30 pm
Half Day A (am)	8:00-11:15 am
Half Day P (pm)	2:15-5:30 pm
EVENTS	
Breakfast	7:30-8:30 am
Exhibit Hall Open and Lunch	11:15 am-2:15 pm
Premium Membership Orientation	1:40-2:00 pm
Exhibit Hall Open and Reception	5:00-7:00 pm

### COURSE OFFERINGS

○ <b>S1</b>	<b>▼</b> ⊂bip <b>B</b> p. 10
TDWI Business Intellig Charting the Course to	ence Principles and Practices:
R. Hines	i Di anccesa
O <b>\$2</b>	<b>▼</b> <bi>□ p. 10</bi>
Nimensional Modeling	from a Rusiness Perspective

A Model the Business Can Understand

L. Reeves

усьір 🚯 📵 ○ S3

TDWI Performance Management: Measurement, Metrics, and Monitoring

J. Geiger

p. 10 Agile Analytics: Project Management and Continuous

Delivery

K. Collier

Beyond Reports, OLAP, and Dashboards: Emerging Practices, Analytics, and Technologies to Meet Today's

Requirements

S. Dine, M. Madsen

○ S6 p. 10

Overcoming Information Overload with Best Practices in **Data Visualization** 

S. Brobst, A. Cardno

### COURSE OFFERINGS

O M1	<b>√сыр ®</b>	p. 11
TDWI Business Intelligence A	rchitecture: Principles	of BI
Design		
R. Hines		
○ <b>M2</b>	<b>√cbip</b>	p. 11

**TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis** 

A. Fuller **▼cbip** 👪 📵 ○ M3

**TDWI Design Techniques for Dashboards and Scorecards** D. Wells p. 11 **M4** 

Agile Analytics: Road Mapping, Chartering, and Release **Planning** 

○ M5 NEW!

L. Winterboer

Business Information and Modern BI: Evolving Beyond the **Dimensional Data Mart** C. Adamson

○ M6 p. 12 A New Generation of Agile Data Warehousing Architecture S. Brobst

**М**срір (M) p. 12 **M7A** CBIP Preparation for the Information Systems Core Exam J. Geiger

**М**сьір **(** CBIP Preparation for the Data Warehousing Exam

J. Geiger **O M8** 

Power, Politics, and Partnership: A Path to a More Agile Organization

M. Clarry, L. Rickard

## COURSE OFFERINGS

○ <b>T1</b>	<b>у</b> сыр 🖤
TDWI Business Intelligence F	Program Management
N. Williams	

O T2

Dimensional Modeling Beyond the Basics: Intermediate and Advanced Techniques

p. 13

p. 13

p. 13

p. 14

L. Reeves

Mcbip B B p. 13  $\bigcirc$  T3 TDWI Business Analytics: Exploration, Experimentation,

and Discovery D. Wells

○ T4 NEW!

p. 11

p. 12

p. 12

p. 12

Agile Data Engineering: New Data Modeling Techniques that Readily Adapt to Constant Change

**Mcbip** □ B **○ T5** p. 14

TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement

R. Hines

**○ T6** p. 14 Mastering BI with Best-Practice Architectures and Data Models: From Hub and Spoke to Agile Development

C. Imhoff, L. Silverston

Visualization Bake-Off

p. 14 Managing and Evaluating BI Tools plus Dashboard and

C. Howson

**Designing Your Company's Data Strategy** 

E. Levv

## **COURSE TOPICS KEY**

- BI Essentials
- Business Analytics
- Data Analysis and Design
- Data Asset Management
- Leadership and Management

**▼cbip** CBIP Friendly

Please note that some classes cover more than one topic. Primary focus is listed first.



THURSDAY	September 25
SCHEDULE	
COURSES	
Full Day	9:00 am-5:00 pm
Half Day A (am)	9:00 am-12:15 pm
Half Day P (pm)	1:45-5:00 pm
EVENTS	
Breakfast	7:30-8:30 am
Keynote Presentation (see p. 1)	8:00-8:45 am
Lunch Break	12:15-1:45 pm
CBIP Exam Lab	10:00 am-7:00 pm

**COURSE OFFERINGS** 

FRIDAY	September 2
SCHEDULE	
COURSES	
Full Day	8:00 am-3:30
Half Day A (am)	8:00-11:15
Half Day P (pm)	12:15-3:30
<b>EVENTS</b> Breakfast	7-30-8-30
Lunch Break	11:15 am-12:15
CBIP Exam Lab	8:00 am-2:00
TDWI has arranged the Friday schoother days of the week yet still pro	

○ <b>TH1</b>	<b>7</b> cbip 🖤	p. 17
<b>TDWI Project Management for I</b> A. Fuller	Business Intelligence	
○ <b>TH2</b> T <b>DWI Advanced Data Modeling</b> T D. Larson	<b>▼⊂</b> Þi <b>⊅</b> Techniques	p. 17
○ TH3 High-Resolution Resource Alloo Guide to Profiling Business Rela T. Rathburn		p. 17
TH4 Extreme Scoping: An Agile Appo Data Warehousing L. Moss	coach to Enterprise-Cl	p. 17 ass
TH5 Data Warehouse Automation: B You Can Have It All J. Myers	etter, Faster, Cheaper	p. 18 
TH6 NEW! TDWI Data Governance Innovat Data, and Cloud D. Wells	▼cbip ① 8 ions: Adapting for Agilo	p. 18 e, Big
TH7 Building the Business Case for Warehouse K. Krishnan	Big Data in Your Data	р. 18



**SEE PAGES 8-9 FOR COURSE OFFERINGS** BY TOPIC.

## FEATURED TRACK MANAGING AGILE BI FOR THE ENTERPRISE

Enterprises today are under increasing pressure to respond even faster to changing markets, shifting customer preferences, new regulations, and economic uncertainty. Being agile and adapting quickly to these changes is key to success and profitability.

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○ <b>T5</b> TDWI Data Quality Management: Techniques for Data Prof Assessment, and Improvement		14 g,
○ <b>W4A NEW!</b> Rapid Business Analytics: The Four Pillars for Agility	p.	15
○ <b>W4P NEW!</b> The Seven Metrics of Highly Successful EDW Programs	p.	15
○ <b>W7</b> TDWI Data Virtualization: Solving Complex Data Integration Challenges	p.	16
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## BI BI ESSENTIALS

Strengthen your understanding of business intelligence and data warehousing. These courses are designed to take you from basic BI/DW concepts and principles to expanded essentials such as data modeling and metrics. New and returning students will find that these courses provide the building blocks that are key to understanding the rest of this dynamic field of information technology.

TDWI Business Intelligence Principles and Practices: Charting the Course to BI Success	
○ S3 TDWI Performance Management: Measurement, Metrics, and Monitoring	p. 10
O M1 TDWI Business Intelligence Architecture: Principles of BI	p. 11 Design
O M2 TDWI Dimensional Data Modeling Primer: From Requirement to Business Analysis	p. 11 ents
○ M3 TDWI Design Techniques for Dashboards and Scorecards	p. 11
○ <b>T3</b> TDWI Business Analytics: Exploration, Experimentation, and Discovery	p. 13
T5 TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement	p. 14
O W1 TDWI Requirements Gathering: Getting Correct and Complete Requirements for BI Systems	p. 15
O W2 TDWI Data Modeling: Data Analysis and Design for BI and Data Warehousing Systems	p. 15
O TH6 NEW! TDWI Data Governance Innovations: Adapting for Agile, Big Data, and Cloud	p. 18
○ <b>F2</b>	p. 18

## **BA** BUSINESS ANALYTICS

Optimize business performance with the right analytics for your audience. In the field of business intelligence, understanding how people perceive and process information is a must. This conference delivers a series of courses on analytics, dashboards, visualization, metrics, and predictive analytics. Bring this knowledge back with you and make analytics work for your organization.

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p. 10	S5 Beyond Reports, OLAP, and Dashboards: Emerging Practic Analytics, and Technologies to Meet Today's Requirement	,
p. 11 esign p. 11	S6 Overcoming Information Overload with Best Practices in Data Visualization	p. 10
nts	○ M3 TDWI Design Techniques for Dashboards and Scorecards	p. 11
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p. 10	<b>▼T3</b> TDWI Business Analytics: Exploration, Experimentation, and Discovery	p. 13
	<b>▼77</b> Managing and Evaluating BI Tools plus Dashboard and Visualization Bake-Off	p. 14
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p. 15	○ <b>W5A</b> Big Data: The Tipping Point	p. 15
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	○ <b>F3</b> Supporting the Analytics-Driven Organization	p. 19
	○ <b>F4P</b> Big Data Analytics: Process to Data-Driven Transformatio	p. 19 ins



TDWI's conference provided me with a top-notch introduction to the business knowledge and a process associated with business intelligence.

TDWI Data Integration Principles and Practices: Creating Information Unity from Data Disparity

> —Jonathan Ladinsky Mathematica

**LEADERSHIP AND** 



## **DATA ANALYSIS AND DESIGN**

Data analysis and design provides the foundation for delivery of BI applications. Data that is organized and optimally stored in the warehouse needs thoughtful design to fulfill business needs. Business analysts taking these courses will be better prepared to work with their technical counterparts, and developers taking these courses will be able to ask the right questions to determine how to design and implement the best data structures.

○ <b>S2</b> Dimensional Modeling from a Business Perspective: A Model the Business Can Understand	p. 10
M2 TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis	p. 11
○ M4 Agile Analytics: Road Mapping, Chartering, and Release Planning	p. 11
○ <b>T2</b> Dimensional Modeling Beyond the Basics: Intermediate and Advanced Techniques	p. 13
○ <b>T6</b> Mastering BI with Best-Practice Architectures and Data Models: From Hub and Spoke to Agile Development	p. 14
○ <b>W2</b> TDWI Data Modeling: Data Analysis and Design for BI and Data Warehousing Systems	p. 15
○ TH2	p. 17

## **DATA ASSET MANAGEMENT**

TDWI Advanced Data Modeling Techniques

Your MDM strategy can achieve sought-after results if the initiative is under the umbrella of a true data governance program. Data governance encompasses enterprise management of availability, usability, integrity/quality, and security of data. High-quality data is needed to drive profitable business decisions. Dirty data has long been the Achilles' heel of data warehousing. Learn how to model; improve quality; and integrate, store, and govern this most precious asset.

○ <b>T5</b> TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement	p. 14
○ <b>T8</b> Designing Your Company's Data Strategy	p. 14
O W6 Beyond the Data Warehouse: Architectural Options for Data Integration	p. 16
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F2 TDWI Data Integration Principles and Practices: Creating Information Unity from Data Disparity	p. 18

## **LEADERSHIP AND MANAGEMENT**

This field focuses on effectively integrating people, processes, and technology to deliver business value. It requires depth of process knowledge, including development methodology, program and project management, and a high-level technical understanding

O <b>S4</b> Agile Analytics: Project Management and Continuous Deliv	p. 10 very
○ <b>S5</b> Beyond Reports, OLAP, and Dashboards: Emerging Practic Analytics, and Technologies to Meet Today's Requirements	
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MANAGEMENT (0	ontinued)
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Agile Analytics: Self-Service Requirements through Business



Requirements for BI Systems

I really enjoyed the experience of the conference and hearing from others going through the same experience.

Soft Issues

Process Discovery Techniques

-Emily Schuller Lincoln Financial Group

## Course Descriptions

S1 Mcbip

Sunday, September 21, 9:00 am-5:00 pm BI Essentials

## **TDWI Business Intelligence Principles and Practices: Charting the Course to BI Success**

## **Richard Hines**

## YOU WILL LEARN

- · Meaningful and actionable definitions of BI
- Effective ways to deliver BI: Web, mobile, desktop, etc.
- Common kinds of BI reporting: ad hoc, published, enterprise, operational
- Performance management principles: dashboards, scorecards, KPIs
- Business analyst principles: OLAP, analytic modeling, data visualization
- Advanced analytics concepts for data mining, predictive analytics, and text analytics
- Data management practices: profiling, cleansing, quality management
- Data integration practices: consolidation, virtualization, data warehousing

S2 Mcbip

Sunday, September 21, 9:00 am-5:00 pm Data Analysis and Design

## **Dimensional Modeling from a Business Perspective: A Model the Business Can Understand**

### Laura Reeves

### YOU WILL LEARN

- · How to identify facts and dimensions
- · How to design comprehensive and flexible dimensions
- About different types of facts and how to model them
- Techniques to facilitate involvement of the business community in the modeling process

S3 7cbip

Sunday, September 21, 9:00 am-5:00 pm Business Analytics, BI Essentials

## **TDWI Performance Management: Measurement, Metrics, and Monitoring**

## Jonathan Geiger

## YOU WILL LEARN

- · Where and how performance management fits into business management
- Techniques to identify high-impact performance indicators and business metrics
- · Design and implementation skills for performance scorecards and dashboards
- How measurement and feedback are applied to increase business effectiveness and improve business efficiency
- Common mistakes in performance management and how to avoid them

**S4** 

Sunday, September 21, 9:00 am-5:00 pm Leadership and Management

## **Agile Analytics: Project Management and Continuous Delivery**

### **Ken Collier**

### YOU WILL LEARN

- Story point estimation
- Story prioritization techniques
- · Product backlog grooming
- · Capacity-based planning
- · Story conferencing
- · Sprint commitment
- · Sprint backlog creation
- Team roles and responsibilities
- · Team self-organization and self-management
- · Kanban and scrum
- Feature showcase practices
- · Retrospectives for continuous learning and improvement
- Writing good BI/DW user requirements/stories
- · Slicing epics into smaller stories

**S5** 

Sunday, September 21, 9:00 am-5:00 pm Leadership and Management, Business Analytics

## Beyond Reports, OLAP, and Dashboards: Emerging Practices, Analytics, and Technologies to Meet **Today's Requirements**

Steve Dine, Mark Madsen

### YOU WILL LEARN

- About new technologies and emerging organizational practices to address new challenges and requirements
- Aspects of new analytic databases and how they can be deployed
- · Advanced analytical tools and techniques and how to support them
- · Options for addressing growth, lower latency requirements, and performance problems
- Alternative options for managing changing requirements, such as data virtualization, NoSQL, and the cloud

**S6** 

Sunday, September 21, 9:00 am-5:00 pm **Business Analytics** 

## Overcoming Information Overload with Best **Practices in Data Visualization**

Stephen Brobst, Andrew Cardno

- How visualization can be used to overcome information overload
- · Best practices in the use of visualization for BI
- Common pitfalls in the use of visualization for BI
- Next-generation visualization techniques using mashups, geospatial data, and animation
- The differences in using visualization for strategic BI versus operational BI
- Critical success factors for implementation of scalable solutions

M1 Mcbip

Monday, September 22, 9:00 am-5:00 pm BI Essentials

## **TDWI Business Intelligence Architecture: Principles of BI Design**

## **Richard Hines**

### YOU WILL LEARN

- The full scope of architectural objectives—structural integrity, standardization, reusability, environmental fit, aesthetics, and sustainability
- A framework to ensure architectural completeness—business, organization, data, integration, and process views
- A framework to organize BI components—access, analysis, presentation, storage, integration, and data source tiers
- A framework to organize the information management stack—data, integration, rules, tools, teams, reports, analysis, and application
- A framework to organize architectural requirements—functional, data, operations, environment, and structural requirements
- A framework to organize technology requirements—data access, data manipulation, data analysis, reporting, visualization, security, portability, and accessibility
- Technology trends and BI architecture—cloud, SaaS, open source, appliances, advanced visualization
- Organizational options for best fit of BI into your culture—conglomerate, cooperative, and centralized
- Data integration options in BI architecture—bus, hub and spoke, hybrid, federation, and virtualization

M2 Mcbip

Monday, September 22, 9:00 am-5:00 pm Data Analysis and Design, BI Essentials

## **TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis**

## **Aaron Fuller**

## YOU WILL LEARN

- Concepts of dimensional data modeling
- The relationship between business metrics and dimensional data
- Similarities and differences between relational and dimensional data models
- · Requirements-gathering techniques for business metrics and dimensional data
- · How to build a logical dimensional model
- How to translate a logical dimensional model to a star schema design
- How dimensional data is used to deliver business analytics and **OLAP** capabilities



The conference provided me great ideas for visualizations for use in dashboards and scorecards. We are looking for new ways to display data and a few classes proved quite valuable.

> —Mark Colosimo **Urban Science**

M3 Mcbip

Monday, September 22, 9:00 am-5:00 pm Business Analytics, BI Essentials

## **TDWI Design Techniques for Dashboards** and Scorecards

### **Dave Wells**

### YOU WILL LEARN

- How to define and design performance management architecture
- The role and use of a performance management portal
- · When to use scorecards and when to use dashboards
- · How to integrate dashboards and scorecards, including cascading and drill-in
- · How to choose the right indicators and metrics for dashboards and scorecards
- How to choose the right visual elements and the best visual design
- Data management techniques for scorecards and dashboards

**M4** 

Monday, September 22, 9:00 am-5:00 pm Leadership and Management, Data Analysis and Design

## Agile Analytics: Road Mapping, Chartering, and Release Planning

Lynn Winterboer

- Coordinating an effective and collaborative road-mapping session
- Using innovation games for ideation, convergence, and prioritization
- Chartering and planning an agile BI/DW project using the agile project management framework
- The value of limiting work in progress at the program and project levels
- · How to slice BI/DW development into small chunks of business value
- Estimating and prioritizing agile BI/DW user stories onto a backlog



## Course Descriptions

M5 NEW!

Monday, September 22, 9:00 am-5:00 pm Leadership and Management

## **Business Information and Modern BI: Evolving Beyond the Dimensional Data Mart**

## **Chris Adamson**

### YOU WILL LEARN

- · How to classify business requirements across key BI functions: business analytics, OLAP, and performance management
- · Where data governance and MDM intersect with your BI program
- The impacts of big data technologies on your information architecture: virtualization, unstructured data, data mining, and visualization
- Dimensional modeling techniques that facilitate business interaction, support high-impact analytics, and synchronize with integrated performance management
- Best practices that ensure your data warehouse is a useful resource for business analytics
- Which parts of your information architecture should be subject to centralized development and control, and which parts can be entrusted to
- Multiple ways to enable the combination of enterprise dimensional data with local, external, or unstructured data
- · How to match methodologies and technology standards to the unique requirements of each initiative

**M6** 

Monday, September 22, 9:00 am-5:00 pm Leadership and Management

## A New Generation of Agile Data **Warehousing Architecture**

## Stephen Brobst

## YOU WILL LEARN

- Interactive analytics using in-memory, columnar, and other emerging database technologies
- · Analytics in the cloud
- Agile analytics deployment methodologies with integrated sandboxes
- Leveraging open source technologies such as Hadoop, R, Pig, Mahout, and other new-generation opportunities
- NoSQL and NoETL analytic architectures
- Organizational skill set requirements for data scientists and beyond
- · Agile analytics using best practices in data visualization

M7A Mcbip

Monday, September 22, 9:00 am-12:15 pm Leadership and Management

## **CBIP Preparation for the Information Systems** Core Exam

This course assumes a working knowledge of information systems.

## Jonathan Geiger

## YOU WILL LEARN

- Concepts and terms used in the exam: technology and business, application system, data management, and systems development
- What constitutes the complete body of knowledge for the exam
- · How to assess your knowledge and skill related to the body of knowledge
- What to expect during the examination process
- Techniques to improve your performance when taking the exam

M7P Mcbip

Monday, September 22, 1:45-5:00 pm Leadership and Management

## **CBIP** Preparation for the Data Warehousing Exam

This course assumes a working knowledge of data warehousing.

## Jonathan Geiger

### YOU WILL LEARN

- Concepts and terms used in the exam: organization and methodology, architecture and technology, data modeling concepts, data integration, and implementation and operation
- What constitutes the complete body of knowledge for the exam
- · How to assess your knowledge and skill related to the body of knowledge
- · What to expect during the examination process
- · Techniques to improve your performance when taking the exam

**M8** 

Monday, September 22, 9:00 am-5:00 pm Leadership and Management

## Power, Politics, and Partnership: A Path to a More Agile Organization

## Maureen Clarry, Lorna Rickard

## YOU WILL LEARN

- · How to address issues systemically rather than personally
- The multiplicity of roles each of us plays in business intelligence and how to approach each role with more effective behavior
- Concrete strategies for working more constructively across organizational silos
- · How to overcome organizational barriers for effective governance and prioritization



I loved the tips and tricks in our visualization class and am hoping to implement some of these techniques right away.

> —Christy Bolin Interstate Batteries



**T1** 📆 cbip

Tuesday, September 23, 8:00 am-5:30 pm Leadership and Management

## **TDWI BI Program Management: A Competency Center Approach to BI Excellence**

## **Nancy Williams**

## YOU WILL LEARN

- The definition and purpose of a BICC
- The business case for a BICC: value realization, risk mitigation, standardization, prioritization, alignment, agility, etc.
- Roles and responsibilities of a BICC: assessment, coordination, communication, etc.
- Organizational structures for a BICC and relationships with other sharedservices groups such as data governance councils and PMO
- Steps to creating a BICC: issues, challenges, and mistakes to avoid
- Day-to-day activities of BICC operations: end-user support, training. stakeholder communications, collaboration, user group management, change control, etc.
- Techniques to sustain, evolve, and mature the BICC

**T2** 

Tuesday, September 23, 8:00 am-5:30 pm Data Analysis and Design, Business Analytics

## **Dimensional Modeling Beyond the Basics: Intermediate and Advanced Techniques**

This course assumes basic knowledge about dimensional modeling and some handson experience, as well as knowledge of dimensional DW concepts.

### Laura Reeves

## YOU WILL LEARN

- Advanced techniques for handling complex, real-life dimensional modeling problems
- · How to weigh advantages and disadvantages of design options
- · Guidelines for designing complex data marts
- Techniques to keep users involved in the modeling process

T3 Mcbip

Tuesday, September 23, 8:00 am-5:30 pm Business Analytics, BI Essentials

## **TDWI Business Analytics: Exploration, Experimentation, and Discovery**

## **Dave Wells**

## YOU WILL LEARN

- · How models are used to define and frame analytic needs
- Model development techniques, including influence diagramming. spreadsheet engineering, and parameterization
- Model refinement techniques, including sensitivity analysis, strategy analysis, and iteration
- · Discovery-oriented techniques, including heuristic analysis, subjective probability, hypothesis formation, and experimentation
- Statistical foundations of data analysis, including histograms, standard deviation, and regression
- · The data side of analytics: data preparation, data cleansing, data visualization
- The human side of analytics: communication, conversation, collaboration
- A bit about analytics tools from free and open source to advanced analytics technology

**T4** NEW! Tuesday, September 23, 8:00 am-5:30 pm Leadership and Management

## **Agile Data Engineering: New Data Modeling Techniques that Readily Adapt** to Constant Change

## **Ralph Hughes**

- · Why standard normal forms and conformed dimensional models entail such high total cost of ownership
- How the hyper-normalized form (HNF) allows teams to load an entire integration layer with only three parameter-driven ETL modules
- · How HNF makes integration layers easily adaptable in the face of changing requirements
- How hyper-generalized forms (HGF) enable teams to store an entire EDW in only six physical tables
- How HGF allows development teams to dispense with logical and physical data modeling
- A framework for demonstrating the savings hyper-modeled forms can bring your EDW program
- · Patterns for combining new and old EDW components in order to deliver value fast and cost-effectively

## Course Descriptions

T5 7cbip

Tuesday, September 23, 8:00 am-5:30 pm Data Asset Management, BI Essentials

## **TDWI Data Quality Management: Techniques for** Data Profiling, Assessment, and Improvement

## **Richard Hines**

## YOU WILL LEARN

- Techniques for column, table, and cross-table data profiling
- How to analyze data profiles and find the stories within them
- Subjective and objective methods to assess and measure data quality
- How to apply OLAP and performance scorecards for data quality management
- · How to get beyond symptoms and understand the real causes of data quality defects
- Data cleansing techniques to effectively remediate existing data quality deficiencies
- Process improvement methods to eliminate root causes and prevent future defects



It is helpful for me to hear the experiences of others. I can gain insight to their approaches to problems that we are all facing, which helps me as I prepare our own solutions.

> -Rocky Creel Hewlett-Packard

**T7** 

Tuesday, September 23, 8:00 am-5:30 pm Leadership and Management, Business Analytics

## Managing and Evaluating BI Tools plus Dashboard and Visualization Bake-Off

This course assumes knowledge of DW fundamentals and basic BI concepts.

## Cindi Howson

## YOU WILL LEARN

- An overview of the business intelligence market and vendors' positions
- · A framework for evaluating BI vendors and suites
- Functional differences between leading BI suites
- Differences between dashboards and visual data discovery
- · Strengths and weaknesses of leading tools (through carefully scripted demos)

**T8** 

Tuesday, September 23, 8:00 am-5:30 pm Data Asset Management

## **Designing Your Company's Data Strategy Evan Levy**

## YOU WILL LEARN

- The key components of an enterprise data strategy
- Aligning the strategy with your company's goals and priorities
- · Reviewing the key tactical enablers
- · Understanding the alternatives and determining the best fit for your company
- Identifying the stakeholders and determining their role in supporting the strategy

**T6** 

Tuesday, September 23, 8:00 am-5:30 pm Data Analysis and Design

## Mastering BI with Best-Practice Architectures and Data Models: From Hub and Spoke to Agile **Development**

## Claudia Imhoff, Len Silverston

- Pros and cons of various types of architectures
- Useful architectural frameworks and how they can help
- · Pros and cons of various types of data modeling styles
- · Reusable data models and patterns that can help jump-start and/or quality assure your efforts
- Case studies of organizations that have used different approaches in BI and what has worked
- · How these architectures and models can be used in different types of development environments from more traditional BI approaches to agile development



W1 ¶cbip

Wednesday, September 24, 8:00 am-5:30 pm Leadership and Management, BI Essentials

## **TDWI Requirements Gathering: Getting Correct** and Complete Requirements for BI Systems

## **Nancy Williams**

### YOU WILL LEARN

- The distinction between business, functional, and technical requirements
- Where and how requirements fit into the BI life cycle
- Ten techniques for requirements gathering and when to use each
- How to apply the techniques for BI requirements
- Why requirements management is essential and how it is performed
- How to ensure completeness using a checklist of 40 kinds of requirements

W2 ¶cbip

Wednesday, September 24, 8:00 am-5:30 pm Data Analysis and Design, BI Essentials

## **TDWI Data Modeling: Data Analysis and Design** for BI and Data Warehousing Systems

This course assumes knowledge of data warehousing concepts and business intelligence fundamentals.

### **Aaron Fuller**

## YOU WILL LEARN

- The role of business requirements in BI data modeling
- Differences in modeling techniques for business transactions, business events, and business metrics
- The role of source data analysis in data modeling
- Use of relational modeling and dimensional modeling techniques for data warehouse analysis and design
- Implications of unstructured data
- The roles of normalization and abstraction in data warehouse design
- The roles of identity and hierarchy management in data warehouse design
- · How time-variant data is represented in data models
- Implementation and optimization considerations for warehousing data stores

W3 Mcbip

Wednesday, September 24, 8:00 am-5:30 pm **Business Analytics** 

## **TDWI Predictive Analytics Fundamentals**

## **Chris Adamson**

## YOU WILL LEARN

- · Definitions, concepts, and terminology of predictive analytics
- · Common applications of predictive analytics
- How and where predictive analytics fits into a BI program and the relationships with business metrics, performance management, and
- To distinguish among various predictive model types and understand the purpose and statistical foundations of each
- Organizational considerations for predictive analytics, including roles, responsibilities, and the need for business, technical, and management skills

W4A NEW!

Wednesday, September 24, 8:00-11:15 am Leadership and Management

## **Rapid Business Analytics: The Four Pillars** for Agility

## **Ralph Hughes**

## YOU WILL LEARN

- The basics of two agile methods and how to use them to eliminate project risk
- A maturity model for understanding where your teams are today and how you want them to improve next
- Adapted approaches to requirements management and quality assurance that better define projects at their start and better measure their progress
- The essence of two new data modeling paradigms that lessen the need to know all the requirements up front
- · The major types of productivity tools available today that eliminate much of the work of building a data warehouse and further speed up delivery

W4P NEW!

Wednesday, September 24, 2:15-5:30 pm Leadership and Management

## The Seven Metrics of Highly Successful **EDW Programs**

## **Ralph Hughes**

## YOU WILL LEARN

- Seven metrics that can enable teams to understand and improve their performance in requirements, estimating, design, coding, and quality assurance
- Secrets of agile project management that make progress and performance easy to visualize, including techniques that waterfall projects can readily borrow
- · How to spot bottlenecks amid the chaos of a project in flight
- How to measure team performance by working deliverables rather than relying on the team's assertion of what is now "done"

W<sub>5</sub>A

Wednesday, September 24, 8:00-11:15 am Leadership and Management, Business Analytics

## Big Data: The Tipping Point

## **Shawn Rogers**

- What obstacles to avoid when planning big data projects
- · How companies are addressing privacy issues around deep analytics
- Why big data isn't just about Hadoop
- Insight into what solutions are being adopted by your peers
- What data sources are being leveraged for big data success

## Course Descriptions

W5P

Wednesday, September 24, 2:15-5:30 pm **Business Analytics** 

## **Social Analytics: Driving Real Business Value** with Big Data

## **Shawn Rogers**

### YOU WILL LEARN

- · Why your company can't ignore this growing trend and innovative
- · How leading companies achieve a competitive edge using social analytics
- To understand the five social media data types and how they are leveraged
- Mistakes to avoid in your social analytics strategy
- · Necessary tools to leverage social analytics
- How to integrate and utilize social data within your enterprise

W6

Wednesday, September 24, 8:00 am-5:30 pm Data Asset Management

## **Beyond the Data Warehouse: Architectural Options for Data Integration**

This course assumes an understanding of fundamental technology architectures.

## **Evan Levy**

### YOU WILL LEARN

- · Core data integration functions
- Tools of the trade: ETL, data virtualization, event stream processing, enterprise service bus, and MDM
- Architecture, design, and implementation concepts
- · Supporting data integration beyond the data warehouse

W7 **∑**cbip

Wednesday, September 24, 8:00 am-5:30 pm Data Asset Management

## **TDWI Data Virtualization: Solving Complex Data Integration Challenges**

## John Myers

## YOU WILL LEARN

- Data virtualization definitions and terminology
- · Business case and technical rationale for data virtualization
- Key concepts and foundational principles of virtualization—views,
- Data virtualization life cycle, capabilities, and processes
- How to extend the data warehouse with virtualization
- How virtualization enables federation and enterprise data integration
- How virtualization is applied to big data and cloud data challenges
- · How companies use virtualization to solve business problems and drive business agility



**W8** 

Wednesday, September 24, 8:00 am-5:30 pm Leadership and Management

## **Agile Project Management for Information Projects**

## William McKnight

## YOU WILL LEARN

- The problems with the traditional approach to information projects
- · What scrum is
- Scrum terms and their applicability to information projects
- · How to guide the writing of successful user stories
- How to effectively build the project backlog
- How to run daily scrum meetings
- · How to organize sprints for maximum utilization of resources toward the important tasks
- How to have a sprint retrospective
- · What makes a good agile team member and how to help with the transition from waterfall
- Scrum project roles
- · Product, release, and sprint interaction and planning
- · Elements of scrum more and less applicable to information management projects



I took away a strong understanding of dimensional result " of dimensional modeling and its applications in the construction and maintenance of a data warehouse.

> —Darren Danforth Nautilus Healthcare Management Group

TH1 Mcbip

Thursday, September 25, 9:00 am-5:00 pm Leadership and Management

## **TDWI Project Management for Business Intelligence**

This course assumes completion of TDWI Business Intelligence Principles and Practices or equivalent knowledge of BI concepts and terminology.

## **Aaron Fuller**

## YOU WILL LEARN

- Why and how managing BI projects is more difficult than managing traditional IT projects
- · How to define a manageable BI project
- · How to choose among traditional, agile, and rational unified project management methods
- How to combine methods to create a hybrid approach to BI project management
- · How to plan a project with each project management method
- How to apply each method in project execution and completion
- · How each method supports project monitoring and control

TH2 Mcbip

Thursday, September 25, 9:00 am-5:00 pm Data Analysis and Design

## **TDWI Advanced Data Modeling Techniques**

This course assumes completion of the course TDWI Data Modeling: Data Analysis and Design for BI and Data Warehousing Systems or equivalent understanding of entityrelationship modeling, dimensional modeling, and DW terms and concepts.

## **Deanne Larson**

## YOU WILL LEARN

When, where, and how to apply advanced modeling techniques, including:

- · Normalization and denormalization
- Abstraction, patterns, and universal models
- Generalization, specialization, and inheritance
- Time and time dependency in the data model
- States and state dependency in the data model
- · Recursion for lists, trees, and networks
- · Complementary models—process, state-transition, use cases, and event maps
- · Data model validation and testing

**TH3** 

Thursday, September 25, 9:00 am-5:00 pm **Business Analytics** 

## High-Resolution Resource Allocation: A Step-by-**Step Guide to Profiling Business Relationships**

## Tony Rathburn

## YOU WILL LEARN

- How to begin project development to enhance ROI
- How to adapt training data to incorporate the specific requirements of the business decision process
- · How to select algorithms in your software that match your project requirements
- How to evaluate alternative models for business performance
- How to determine expected performance and variance of your models
- How to monitor the performance of your models and determine when models need to be updated

**TH4** 

Thursday, September 25, 9:00 am-5:00 pm Leadership and Management

## **Extreme Scoping: An Agile Approach to Enterprise-Class Data Warehousing**

This course assumes basic understanding of enterprise data warehousing.

## Larissa Moss

## YOU WILL LEARN

- Why traditional methodologies do not work on EDW projects
- · Software release concepts and agile principles
- · About agile BI versus agile EDW
- Extreme Scoping seven-step planning process
- Extreme Scoping on the BI maturity model



Learning more about change management principles in the workplace will significantly help me lead our team toward the many changes coming our way in the future, and to help us identify how our data warehouse can add value, especially by the utilization of champions and sponsors.

> -Sara Lockhart Boeing

## Course Descriptions

TH5

Thursday, September 25, 9:00 am-5:00 pm Leadership and Management

## Data Warehouse Automation: Better, Faster, Cheaper ... You Can Have It All

## John Myers

## YOU WILL LEARN

- · Concepts, principles, and practices of data warehouse automation (DWA)
- The current state of DWA technology
- Automation opportunities and benefits when building or managing a data warehouse
- How to get started with DWA
- · Best practices and mistakes to avoid with DWA

TH6 NEW! ▼cbip

Thursday, September 25, 9:00 am-5:00 pm Data Asset Management, BI Essentials

## **TDWI Data Governance Innovations: Adapting for** Agile, Big Data, and Cloud

### **Dave Wells**

## YOU WILL LEARN

- · The data governance challenges and opportunities that arise from cloud services
- Risks, challenges, and opportunities of big data governance
- How to overcome apparent conflicts between data governance and agile
- · Roles, relationships, and complexities of metadata management for data governance
- Data governance challenges that arise from mobile devices and from social media
- The importance of ethics as a data governance imperative
- New models, practices, and processes for modern data governance



### **TH7**

Thursday, September 25, 9:00 am-5:00 pm Leadership and Management

## **Building the Business Case for Big Data in Your Data Warehouse**

### Krish Krishnan

## YOU WILL LEARN

- Big data: What is it? What will it solve?
- · Business users and big data
- Building the business case
- · The data scientist
- The next generation of BI
- · Semantics, ontologies, and more
- · Managing the business rules for processing
- Case studies

F1 Mcbip

Friday, September 26, 8:00 am-3:30 pm Leadership and Management

## **TDWI Big Data Fundamentals: Creating Value from Non-Traditional Data Sets**

## Dave Wells

## YOU WILL LEARN

- · Definitions and dimensions of quality
- · How to create an actionable definition of data quality
- · Typical causes of data quality problems
- · Roles, responsibilities, and accountabilities in data quality management
- Roles, uses, and limits of data quality tools and technology
- Processes and techniques for data quality assessment and data quality improvement

F2 Mcbip

Friday, September 26, 8:00 am-3:30 pm Data Asset Management, BI Essentials

## **TDWI Data Integration Principles and Practices: Creating Information Unity from Data Disparity**

## **Deanne Larson**

- The role, purpose, and issues of data integration strategy
- Frameworks and patterns for data integration architecture
- How to fit unstructured data into integration strategy, architecture, and systems
- How to use integration architecture and patterns to handle large-volume data challenges
- How to apply architecture and patterns for enterprise, departmental, and local data
- How to select, mix and match, and apply several data integration methods, including ETL, federated, service oriented, and virtualized
- Techniques to collect and manage data integration requirements
- Tips and techniques for success throughout the data integration life cycle—strategy, architecture, systems development, and operations

F3

Friday, September 26, 8:00 am-3:30 pm **Business Analytics** 

## Supporting the Analytics-Driven Organization

Those interested in a tactical orientation to predictive modeling may attend the highly complementary course High-Resolution Resource Allocation: A Step-by-Step Guide to Profiling Business Relationships.

### **Tony Rathburn**

## YOU WILL LEARN

- · Basic principles and terminology for predictive analytics
- · Who is utilizing predictive analytics and why
- · Common project pitfalls and how to avoid them
- Project performance and maintenance issues
- How to define business objectives for a decision-support system

F4A

Friday, September 26, 8:00-11:15 am Leadership and Management

## **New Data Analytics Architecture**

Assumes familiarity with data warehousing, analytics, and business intelligence.

### Krish Krishnan

## YOU WILL LEARN

- · Modern and traditional data analytics
- New-age architectures
- Cloud and mobility platforms and their readiness to become the next data analytics platforms
- · Case studies
- Next-generation ideas

F4P

Friday, September 26, 12:15-3:30 pm **Business Analytics** 

## **Big Data Analytics: Process to Data-Driven Transformations**

## Krish Krishnan

## YOU WILL LEARN

- · Data: the new oil
- · Analytics: the new gasoline
- Transformation in the enterprise: process driven and data driven
- Technology overview: platforms, algorithms, models
- · Understanding analytical requirements
- . The role of the data scientist
- . The challenges of data processing
- · Critical success factors
- · Case studies

F<sub>5</sub>A

Friday, September 26, 8:00-11:15 am Leadership and Management

## **Return on Investment for Information Projects**

## William McKnight

## YOU WILL LEARN

- How to justify business intelligence with ROI
- How to calculate ROI, NPV, IRR, and break even—the most common forms of ROI
- · How to adapt a methodology in your information management program that includes ROI attainment and measurement

F<sub>5</sub>P

Friday, September 26, 12:15-3:30 pm Leadership and Management

## Organizational Change Management: Solving the **Hard Soft Issues**

This course assumes experience in implementing data warehousing and Bl.

## William McKnight

## YOU WILL LEARN

- The change readiness activities that focus on identifying and addressing people risks
- The tasks that will mobilize and align leaders to create outstanding business value
- The strategies to manage stakeholders, ensure change readiness, and address the organizational implications
- The methodologies to train the workforce as required to fully embrace and utilize the system

Friday, September 26, 8:00 am-3:30 pm Leadership and Management

## **Agile Analytics: Self-Service Requirements** through Business Process Discovery Techniques

## Mike Lampa

### YOU WILL LEARN

- Why BPD is a superior technique for analytics requirements gathering
- How to run facilitated workshops using BPD techniques
- How to leverage emerging self-service technologies to simulate requirements
- · How to capture descriptive as well as predictive/prescriptive analytic requirements
- How to modify traditional and agile life cycle management methodologies to incorporate BPD techniques

## **Academic Credit**

## tdwi.org/SD2014/credit

Attendees at TDWI events are eligible to earn either undergraduate or graduate credit (quarter hour) from the University of Oregon (UO) Applied Information Management master's degree program. The level is determined based on whether the student has earned an undergraduate degree (students who hold an accredited undergraduate degree are eligible to earn graduate credit). UO credit(s) earned in conjunction with TDWI events may be applied toward AIM program degree requirements, up to a maximum of 6 credits.

Credit is awarded based on participation in a TDWI event (10 course session hours for 1 credit; 20 course session hours for 2 credits) and successful completion of an assignment (a paper describing the relationships between content presented in the course sessions and problems and goals in their professional setting).

## **TDWI** CERTIFICATION

# Get Certified at the TDWI World Conference in San Diego

""Professionals holding a CBIP certification earn an average salary of \$114,613. That's \$7,850 more than their non-certified counterparts."

2014 TDWI Salary, Roles, and Responsibilities Report





The TDWI Certified Business Intelligence Professional (CBIP) program is the business intelligence and data warehousing industry's most meaningful and credible certification available. While you attend the TDWI World Conference in San Diego, take the opportunity to prepare for and complete the CBIP exams. TDWI offers exam preparatory sessions as well as other courses to complement your knowledge for taking the CBIP specialty exams. In addition, there are multiple exam lab opportunities throughout the week, making it convenient for you to complete your certification requirements all at one conference.

## Why Become Certified?

## **DISTINGUISH YOURSELF PROFESSIONALLY**

Your achievement of the CBIP credential tells the world including current and prospective employers—that you are serious about business intelligence. Let your résumé show that your in-depth knowledge has been certified by TDWI, the industry's premier provider of BI and DW education. You'll gain a competitive advantage and open up opportunities down the road.

## **GET AN EDGE OVER THE COMPETITION**

Achieve CBIP status and gain:

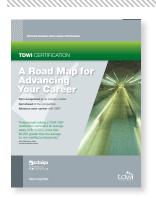
- // SALARY. Surveys consistently suggest certified professionals enjoy higher salaries.
- // RECOGNITION. Have your BI expertise confirmed by a recognized industry organization.
- // SPECIALIZATION. CBIP recognizes your experience in distinct skill areas, which helps employers confidently match your skills to their job requirements.

## Is CBIP Right for You?

The CBIP program is designed for senior-level information systems and technology professionals in the business intelligence, data warehousing, and business analytics industry. A combination of experience, knowledge, and education provide the foundation for certification.

## For More Information

Visit tdwi.org/cbip for step-by-step information on how to get certified, or contact us at 425.277.9126 or cbip@tdwi.org.



Download the CBIP brochure to advance your career today

tdwi.org/cbip



## Advance Your Career with CBIP

A guide to the CBIP prep courses and exams you'll find at the TDWI World Conference in San Diego:

Courses marked with the CBIP symbol ▼<bi>cbip are recommended to help you better prepare for the CBIP exams. Look for them throughout the brochure.

Prepare for the CBIP Data Warehousing and Information **Systems Core exams:** 

S1 TDWI Business Intelligence Principles and Practices: Charting the Course to BI Success	p. 10
S3 TDWI Performance Management: Measurement, Metr and Monitoring	p. 10 ics,
M1 TDWI Business Intelligence Architecture: Principles of BI Design	p. 11
M2 TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis	p. 11
M3 TDWI Design Techniques for Dashboards and Scoreca	p. 11 rds
M7A CBIP Preparation for the Information Systems Core E	p. 12 xam
M7P CBIP Preparation for the Data Warehousing Exam	p. 12
T3 TDWI Business Analytics: Exploration, Experimentation and Discovery	p. 13 on,
T5 TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement	р. 14
W1 TDWI Requirements Gathering: Getting Correct and Complete Requirements for BI Systems	p. 15
<b>W2</b> TDWI Data Modeling: Data Analysis and Design for BI a Data Warehousing Systems	p. 15 and
TH6 TDWI Data Governance Innovations: Adapting for Agilo Data, and Cloud	p. 18 e, Big
F2 TDWI Data Integration Principles and Practices: Crea Information Unity from Data Disparity	p. 18 ting

Prepare for the CBIP specialty area exams:

## LEADERSHIP AND MANAGEMENT (LM)

M7A	p. 12
CBIP Preparation for the Information Systems Core E	
M7P	p. 12
CBIP Preparation for the Data Warehousing Exam	
T1	р. 13
TDWI BI Program Management: A Competency Center Approach to BI Excellence	
W1	p. 15
TDWI Requirements Gathering: Getting Correct and	
Complete Requirements for BI Systems	
TH1	p. 17
TDWI Project Management for Business Intelligence	

## DATA ANALYSIS AND DESIGN (DA)

**TDWI Big Data Fundamentals: Creating Value from** 

**Non-Traditional Data Sets** 

DATA ANALTSIS AND DESIGN (DA)	
S2 Dimensional Modeling from a Business Perspective: A Model the Business Can Understand	p. 10 A
M2 TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis	р. 11
W2 TDWI Data Modeling: Data Analysis and Design for BI and Data Warehousing Systems	
TUO	n 17

## DATA ASSET MANAGEMENT (DI)

**TDWI Data Quality Management: Techniques for Data** 

**TDWI Advanced Data Modeling Techniques** 

W7	p. 16
TDWI Data Virtualization: So	lving Complex Data
Integration Challenges	
TH6	p. 18
TDWI Data Governance Innov	vations: Adapting for Agile, Big
Data, and Cloud	

**TDWI Data Integration Principles and Practices: Creating** 

### BUSINESS ANALYTICS (BA)

BUSINESS ANALYTICS (BA)		
	\$3 p. 10 TDWI Performance Management: Measurement, Metrics, and Monitoring	
	M3 p. 11	
	TDWI Design Techniques for Dashboards and Scorecards	
	T3 p. 13	
	TDWI Business Analytics: Exploration, Experimentation, and Discovery	
	<b>W3</b> p. 15	
	TDWI Predictive Analytics Fundamentals	

## CBIP EXAM LABS

Sign up for exams at the conference registration desk. You will need a laptop that is Windows compatible and does not encrypt data on a USB drive. If your laptop does not meet these requirements, you can reserve one for loan.

Monday	5:30-7:00 pm
Wednesday	6:00-7:30 pm
Thursday	10:00 am-7:00 pm
Friday	8:00 am-2:00 pm

## Fee per Exam:

\$325 TDWI Premium Members \$350 non-members

## **Exam Duration:**

p. 14

Maximum 90 minutes each

For more information, visit tdwi.org/cbip.

Information Unity from Data Disparity

## Hotel and Travel

Many courses sell out and hotel accommodations fill quickly at TDWI World Conferences. Register for the conference and reserve your hotel room early to ensure availability, as space is limited.



## **MANCHESTER GRAND HYATT**

The Manchester Grand Hyatt San Diego, with a prime waterfront location, will serve as the official headquarters hotel for TDWI's World Conference.

## Manchester Grand Hyatt San Diego

One Market Place San Diego, CA 92101 **Phone**: 619.232.1234

**Website**: www.manchestergrand.hyatt.com **Reservation phone number**: 800.233.1234

Reservation link: bit.ly/1nyVf9o

TDWI has reserved a block of rooms at reduced rates for conference attendees. The discounted rate is \$239 plus tax for single or double occupancy, available through August 21, 2014.

Please use the above URL or contact the hotel directly for room reservations. Be sure to reference "TDWI" to get the conference rate. Rooms are limited, so make your reservations early. If you need special facilities or services, notify the hotel when you make your reservation.

## **AIR TRAVEL DISCOUNTS**

American Airlines, TDWI's official carrier, is offering exclusive discounts on airfare for TDWI conference attendees.

Information: tdwi.org/SD2014/hotel

## **CAR RENTAL DISCOUNTS**

Avis is offering discounts on car rental fees for TDWI conference attendees.

Information: tdwi.org/SD2014/hotel

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For information about media sponsorships or press participation, contact Lesley Nadarski at Inadarski@tdwi.org.

## **About TDWI**

TDWI, a division of 1105 Media, Inc., is the premier provider of in-depth, high-quality education and research in the business intelligence and data warehousing industry. TDWI is dedicated to educating business and information technology professionals about the best practices, strategies, techniques, and tools required to successfully design, build, maintain, and enhance business intelligence and data warehousing solutions.

TDWI offers a worldwide membership program, five major educational conferences, topical educational seminars, role-based training, on-site courses, certification, solution provider partnerships, an awards program for best practices, live Webinars, resourceful publications, an in-depth research program, and a comprehensive website, tdwi.org.

## **TDWI PREMIUM MEMBERSHIP**

tdwi.org/premium-membership

TDWI Premium Membership offers a cost-effective solution for maintaining your competitive edge. Premium Membership provides you with an expansive selection of industry research, news and information, online resources, and peer networking opportunities developed exclusively for its members.

## **TEAM MEMBERSHIP**

TDWI offers a very efficient and cost-effective way to keep your entire team current on the latest trends and technologies. The Team Membership program provides significant discounts to organizations that register individuals as TDWI Team Members. It is easy to manage and renew!

## **TDWI ONSITE EDUCATION**

tdwi.org/onsite

TDWI Onsite Education offers practical, high-quality, vendorneutral BI/DW training at your location. With TDWI Onsite Education, you maximize your training budget as your team learns practical skills they can apply to current projects tailored to your specific needs.

## **TDWI CHAPTERS**

tdwi.org/chapters

TDWI sponsors chapters in regions throughout the world to foster continued education and networking at the local level. Chapter meetings are open to any BI/DW professional.



tdwi.org/linkedin



tdwi.org/twitter



tdwi.org/facebook

## **TDWI CONTACT INFORMATION**

Phone: 425,277,9126 Fax: 425.687.2842 E-mail: info@tdwi.org

Web: tdwi.ora

## **TDWI EDUCATION DEPARTMENT**

Phone: 425.277.9181 E-mail: education@tdwi.org



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## How to Register

## **STEP 1. SELECT YOUR CLASSES**

Check one full-day class or one morning (A) class and one afternoon (P) class for each day that you will attend. Classes without an A or P designation are full-day classes.

SUND	AY, SEPTEMBER 21
<b>S1</b>	TDWI Business Intelligence Principles and Practices: Charting the Course to BI Success
<b>S2</b>	Dimensional Modeling from a Business Perspective: A Model the Business Can Understand
<b>S3</b>	TDWI Performance Management: Measurement, Metrics, and Monitoring
<b>S4</b>	Agile Analytics: Project Management and Continuous Delivery
<b>S5</b>	Beyond Reports, OLAP, and Dashboards: Emerging Practices, Analytics and Technologies to Meet Today's Requirements
<b>○S6</b>	Overcoming Information Overload with Best Practices in Data Visualization
MOND	AY, SEPTEMBER 22
<b>○M1</b>	TDWI Business Intelligence Architecture: Principles of BI Design
<b>○M2</b>	TDWI Dimensional Data Modeling Primer: From Requirements to Business Analysis
ОМ3	TDWI Design Techniques for Dashboards and Scorecards
<b>○M4</b>	Agile Analytics: Road Mapping, Chartering, and Release Planning
OM5 Business Information and Modern BI: Evolving Beyond the Di	
ОМ6	A New Generation of Agile Data Warehousing Architecture
<b>ОМ7</b> А	CBIP Preparation for the Information Systems Core Exam
ОМ7Р	CBIP Preparation for the Data Warehousing Exam
<b>○M8</b>	Power, Politics, and Partnership: A Path to a More Agile Organization
TUESE	DAY, SEPTEMBER 23
<b>OT1</b>	TDWI Business Intelligence Program Management
<b>OT2</b>	Dimensional Modeling Beyond the Basics: Intermediate and Advanced Techniques
<b>○T3</b>	TDWI Business Analytics: Exploration, Experimentation, and Discovery
<b>OT4</b>	Agile Data Engineering: New Data Modeling Techniques that Readily Adapt to Constant Change
<b>○T5</b>	TDWI Data Quality Management: Techniques for Data Profiling, Assessment, and Improvement
<b>○T6</b>	Mastering BI with Best-Practice Architectures and Data Models: From Hub and Spoke to Agile Development
<b>○T7</b>	Managing and Evaluating BI Tools plus Dashboard and Visualization Bake-Off
<b>OT8</b>	Designing Your Company's Data Strategy

WEDN	ESDAY, SEPTEMBER 24				
○ <b>W1</b>	TDWI Requirements Gathering: Getting Correct and Complete Requirements for BI Systems				
<b>○W2</b>	TDWI Data Modeling: Data Analysis and Design for BI and Data Warehousing Systems				
<b>○W3</b>	TDWI Predictive Analytics Fundamentals				
OW4A	Rapid Business Analytics: The Four Pillars for Agility				
○W4P	The Seven Metrics of Highly Successful EDW Programs				
○W5A	Big Data: The Tipping Point				
○W5P	Social Analytics: Driving Real Business Value with Big Data				
○W6	Beyond the Data Warehouse: Architectural Options for Data Integration				
<b>○W7</b>	TDWI Data Virtualization: Solving Complex Data Integration Challenges				
<b>○W8</b>	Agile Project Management for Information Projects				
THURS	SDAY, SEPTEMBER 25				
OTH1	TDWI Project Management for Business Intelligence				
<b>TH2</b> TDWI Advanced Data Modeling Techniques					
○ТН3	High-Resolution Resource Allocation: A Step-by-Step Guide to Profiling Business Relationships				
ОТН4	Extreme Scoping: An Agile Approach to Enterprise-Class Data Warehousing				
○ТН5	Data Warehouse Automation: Better, Faster, Cheaper You Can Have It All				
○ТН6	TDWI Data Governance Innovations: Adapting for Agile, Big Data, and Cloud				
○TH7	Building the Business Case for Big Data in Your Data Warehouse				
FRIDAY, SEPTEMBER 26					
<b>OF1</b>	TDWI Big Data Fundamentals: Creating Value from Non-Traditional Data Sets				
<b>○F2</b>	TDWI Data Integration Principles and Practices: Creating Information Unity from Data Disparity				
<b>F3</b>	Supporting the Analytics-Driven Organization				
○F4A	New Data Analytics Architecture				
○F4P	Big Data Analytics: Process to Data-Driven Transformations				
○F5A	Return on Investment for Information Projects				
○F5P	Organizational Change Management: Solving the Hard Soft Issues				
<b>F6</b>	Agile Analytics: Self-Service Requirements through Business Process Discovery Techniques				

## **REGISTRATION QUESTIONS?**

**Phone:** 800.280.6218 or 541.346.3537 (M–F, 8:00 am–5:00 pm PT)

E-mail: tdwireg@ce.uoregon.edu

## **STEP 2. CALCULATE YOUR PAYMENT**

Conference price includes complimentary TDWI Premium Membership. Current TDWI Premium Members get a \$275 discount off the conference price (in lieu of complimentary Premium Membership). Multiple-day packages do not require consecutive days.

USE PRIORITY CODE: SD3	
Standard Package (3 days)	\$2,235
O Mega Package (4 days)	\$2,805
○ Giga Package (5 days)	\$3,305
○ Tera Package (6 days)	\$3,725
FEES—REGULAR REGISTRATION (August 23–Septe	ember 19, 2014)
Standard Package (3 days)	\$2,430
O Mega Package (4 days)	\$3,050
○ Giga Package (5 days)	\$3,590
○ Tera Package (6 days)	\$4,050
FEE FROM TABLE ABOVE	\$
CURRENT MEMBER DISCOUNT (Deduct \$275 from above) Premium Membership status will be validated when your registration is processed	- \$
TEAM DISCOUNT (Deduct 10% from above) For 3 or more people from the same company registering at the same time	- \$
LATE FEE (After September 19, 2014—add \$50)	+\$

## **CONFERENCE QUESTIONS?**

Phone: 425.277.9181 E-mail: education@tdwi.org

> TOTAL FEE

## EARLY REGISTRATION DISCOUNT

Register by August 22 and save up to \$325

**USE PRIORITY CODE SD3** 

### **STEP 3. REGISTER**

Online: tdwi.org/SD2014/register

Phone: 800.280.6218 or

**541.346.3537** (M-F, 8:00 am-5:00 pm PT)

**Fax/Mail:** Download a registration worksheet and form at tdwi.org/SD2014/fax

Rest easy—online registrations are secure. Our secured server environment keeps your information private.

TDWI's Federal Tax ID Number is 20-4583700. TDWI is a division of 1105 Media, Inc.

### **REGISTRATION DEADLINES**

**Early Registration Deadline** (priority code: SD3) . . . . August 22, 2014 **Regular Registration Deadline** . . . . . . . . . . . . . September 19, 2014 After September 19, please register on site. Registration will be limited to space available. You will incur a \$50 late registration fee after September 19.

## **TEAM DISCOUNT**

= \$ \_\_\_\_\_

When three or more people from a single company or government agency register at the same time, the entire team receives a 10 percent discount. All registration forms must be submitted together in order to qualify for the team discount.

## **TDWI PREMIUM MEMBERSHIP INCLUDED**

All registrations for three or more days include a one-year TDWI Premium Membership. If you are already a current TDWI Premium Member, you will instead be eligible for a \$275 discount off the conference price (in lieu of complimentary Premium Membership). See page 23 or visit tdwi.org/premium-membership for more information on TDWI Premium Member benefits. Premium Membership is activated on your conference registration date, so you can begin to enjoy benefits right away.

## **REFUND AND CANCELLATION POLICY**

You may substitute another person in your place by calling 800.280.6218 or 541.346.3537 (M–F, 8:00 am–5:00 pm PT) before September 5, 2014. If you must cancel, your refund request must be e-mailed to tdwireg@ce.uoregon.edu no later than September 5. Your fee will be returned, less a 20 percent cancellation fee. No refunds or credits will be issued after September 5.

Please be aware that still photography, video, and audio recording may occur at this event. By attending this event, you consent to have your image, photograph, likeness, picture, rendering, or audio recording utilized for TDWI educational, marketing, and sales purposes. You hereby grant TDWI the right to unrestricted use, reproduction, display, dissemination, publication, and distribution in any medium, provided that TDWI will take measures on behalf of attendees against infringement and/or inappropriate use of your image, photograph, likeness, picture, rendering, and audio recording.



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IN-DEPTH EDUCATION IN BUSINESS INTELLIGENCE, DATA WAREHOUSING, AND ANALYTICS

## TDWI WORLD CONFERENCE

San Diego // September 21-26, 2014

## **KEYNOTE SPEAKERS** (See page 1)



**KYLE FORBES**Senior Manager, Data Platform
PayPal

Building Effective Agile Data
Organizations to Achieve Better Business
Value and a More Aligned Technology Strategy



LAURA EVERSON

Analyst—Analytics Services,
Enterprise Analytics, Mayo Clinic

Advanced Agile Best Practices Applied



tdwi.org/SD2014

## **EARLY REGISTRATION DISCOUNT**

Register by August 22 and save up to \$325 USE PRIORITY CODE SD3 DETAILS ON PAGE 25

## **TDWI PARTNERS**

These solution providers have joined TDWI as special Partners and share TDWI's strong commitment to quality and content in education and knowledge transfer for business intelligence and data warehousing.











