

A duty by any name

CIOs and chief financial officers use different nomenclature to describe their jobs, but they seem to overlap in some areas. What CIOs call capital planning and investment management, for instance, could mirror what CFOs call budget formulation. Here is how many of these functions applied to 24 CFOs and 27 CIOs in two separate surveys.

CFO FUNCTIONS

Financial systems (24)

Financial operations and analysis (24)

Budget execution (23)

Budget formulation (20)

Performance management (20)

Grants (11)

Procurement (10)

Personnel (6)

IRM, including financial systems (5)

At 24 agencies (counting Defense as a single agency); results are from an Office of Management and Budget Federal CIO Council Survey in October 2003.



CIO FUNCTIONS

Capital planning and investment management (27)

Enterprise architecture (27)

Information security (27)

IT/IRM strategic planning (27)

IT/IRM workforce planning (27)

Major e-gov initiatives (25)

Systems acquisition, development and integration (25)

Information collection/paperwork reduction (22)

Records management (21)

Information dissemination (20)

Privacy (17)

Information disclosure/freedom of information (9)

Statistical policy and coordination (8)

At 27 agencies (counting Air Force, Army and Navy separately); results are from a GAO report from July 2004.